

DELFT SCENARIOS 01- KNOWLEDGE CITY

summer 2013

exploring plausible futures to increase retention

SWOT DF CU

	DESTINATION DELFT NL	REGIONOVATION	TWO FACED DELFT	DELFTUNIVERSITY	INDELFT
STRENGTHS					
educational institutes TU / HBO / MBO	X	!	!	!	!
student population	X		!	!	!
social housing	!		!	!	
geography / region	!	!!	X	X	
history / city center	!	!	!	!	!
WEAKNESSES					
disparity: students - citizens	X		!	!	!
housing gap: lack middle & high	X	X	!	!	
limited space	X	X	!	!	!
no regional attraction	!	!	X	X	!
career opportunities (tech workers)	X	!	!	!	!
communication: tu - companies - municipality		!	!	!	!
marketing	!	!	!	!	!
OPPORTUNITIES					
collaboration	X	!	!	!	!
tech parks	X	X	X	X	!
marketing	!	!	!	!	!
incubators	X	!	!	!	!
region	!	!	X	X	!
creative industries	!	!		!	!
THREATS					
culture of short term strategies	X	!	!	!	!
regional competition	X	!	X	X	X
limited budget	!	X	!	!	!
lack of amenities	!	!	!	!	!
departure of tech companies	X	!	!	!	!!
connection: city - campus	X	X	!	!	!
DRIVING FORCES					
tourism	more	&	more	&	more
improving public transport	tram	/	rail	/	station
improving infrastructure	A4				
need for new economic models	creative	/	hi-tech	/	service
need for tech workers	new economic models				
limited space	municipality	borders	fixed		
government reorganization	efficiency	/	lower budget		
CRITICAL UNCERTAINTIES					
number of (international) students	0	>	>	>	>
study finance system	!				
merger of dutch technical universities	!	!	!	!	!
regional competition	!	!			!
new economic models	!	!			!
100.000+ municipalities					
attracting tech companies	X	!		!	!
UNIVERSITY OF KENTUCKY: Zach Allen, Amanda Bryant, Laurel Christensen, Liz Feldman, Katie Gray, Jennifer Seymour UNIVERSITY LEIDEN: Lotte Alofs, Devin van den Berg, Christel van Binsbergen, Ebe Blok, Auke Borges, Sheila Bronswijk, Thérèse Faber, Souhail Ftiah, Fleur van de Gevel, Emiel de Groot, Steven de Groot, Jade Hilhorst, Niels Honders, Joelle van Kerkum, Jörn Kersbergen, Manouck van der Knaap, Mandy Koenraads, Tessa Lansbergen, Sander Leenman, Kirsten Lelieveld, Ragnar Klabbbers, Jeroen Nederpelt, Daniel Rustenbrug, Erik Salverda, Diana Sisto, Jesper Van, Renske van der Vlugt, Ikram Zohri INSTRUCTORS: Siebe Bakker, Ad van der Kouwe, Sjoerd Louwaars, Mark Reijnders SUPPORT: Pieter Guldemond, Norbert de laeuw, Robert Schneider, Richard Toussain, Miriam Wardenaar PUBLICATION: University of Kentucky students; made possible with contribution from Delft Municipality SCENARIOS: Destination Delft NL - Liz Feldman, Regionovation - Jennifer Seymour, Two Faced Delft - Zach Allen, DELFTUNIVERSITY - Amanda Bryant, INDELFT - Laurel Christensen, Hybrid Dwelling - Katie Gray INFO: mail@bureaubakker.com					

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Cities all over the world are reinventing their positions; either driven by changes in national policies decentralizing governance or reacting to the reality of competition and collaboration on subjects such as economy, services or the changing number of inhabitants. This is often out of a desire or perceived necessity to respond to the changing ambitions of industries and citizens. One only has to think of notions like ‘Creative Cities’, ‘Metropolitan Regions’, ‘City Branding’ and ‘Self-regulation’ to understand that traditional ways to organize one’s community will fail to adequately address these emerging ambitions.

There’s a need to improve decision-making and policy processes just as much as there’s a need to service and renew spatial structures as demands are changing. One can state that changes in urban developments are driven by changes in population and their needs. Energy and sustainability issues have become a common consciousness deserving appropriate response in terms of policy and spatial planning. One can easily add to these examples.

design thinking

These current challenges are becoming more complex and interwoven. Fed by a large number of sometimes contradictory and definitely various ambitions they need to be addressed in a manner that justifies all involved. Changes are good. And by nature, changes are complex and difficult to implement. They are disruptive and evoke resistance. Change needs community, involvement and commitment. The more complex a challenge is, the more actors or stakeholders need to be involved, and the more inadequate traditional means to development becomes.

One needs to build robust solutions, or better, robust environments and contexts. Solutions tend to address current situations incapable of adjusting to changing realities. It is exactly those rapidly changing realities – economical, political and social – that have led to the realization that innovation in governance and policy-making processes is crucial for a city to keep operating successfully. Intelligent ways to address and implement

developments are needed. Intelligent in terms of creating efficient and economically viable solutions for both processes and implementations; intelligent as in being informed by relevant parties.

Current notions on ‘Design Thinking’ move towards inclusive and collaborative processes. These are aimed at efficiently producing inventories and analyses of stakeholders and context. Organizing effective prototyping presents essentially different strategic options and scenarios. Finally and foremost, these processes create collaborative structures for professionals, administrators and citizens.

studio

Delft Scenarios 01 is a casestudy based research program. Public administration students from Leiden University and design students from the University of Kentucky took on the challenge to research potential interventions for the municipality of Delft. To gain a position as a ‘Knowledge City,’ Delft must improve the retention rate of local students, ultimately extending its population of well-educated residents.

The Leiden students started by conducting a series of interviews with representatives of the educational institutes in Delft, including students and student organizations, housing corporations and the municipality itself. This inventory of ambitions, foresights and perceptions guided by SWOT analyses and the identification of Driving Forces (happening for sure) and Critical Uncertainties (happening, but unsure how), led to a first indication of five essentially different scenarios.

These results were taken by the students of the University of Kentucky to investigate further. Scenario specific information was collected and implemented in more precise descriptions of plausible futures for Delft. The scenarios present extreme positions aimed to unveil current conditions and realistic future situations. They operate as context to test current plans on their robustness and adaptability to remain significant regardless of how the future actually unfolds.

Capital / Jobs	Accessible	Insulation	Inclusive Community	Lifestyle / Jobs	RETENTION
History Culture	Regional Collaboration	Education Business	Education Citizens	Prototyping	KNOWLEDGE
Service	Collaboration	Separation Metamorphosis	Embracing Campus	Early Adopters	CULTURE
Hub Destination	Knowledge Node	Living Apart Together	Technical University	Innovation	IDENTITY
BT	BETS	CTS	CEMS	BCETS	ATTRACTION
BC MT internal	BCEMTS external	BCEMTS internal	BCEMTS internal	BCEMTS internal	COLLABORATION
BT	BET BET BET BET	BE	BCES	BCEMTS	ECONOMY
Hotels	?	Mingled	Campus City	House of the Future	HOUSING
CT \$?	CS	CS	CS	SOCIAL
BT	BET	E	BE	BCET	SPATIAL
DESTINATION DELFT NL	REGIONOVATION	TWO FACED DELFT	DELFTUNIVERSITY	INDELFT	TECHNOLOGY
					Business Citizens Education Municipality Tourism Students
					THEMES

Tourist Destination for the Netherlands



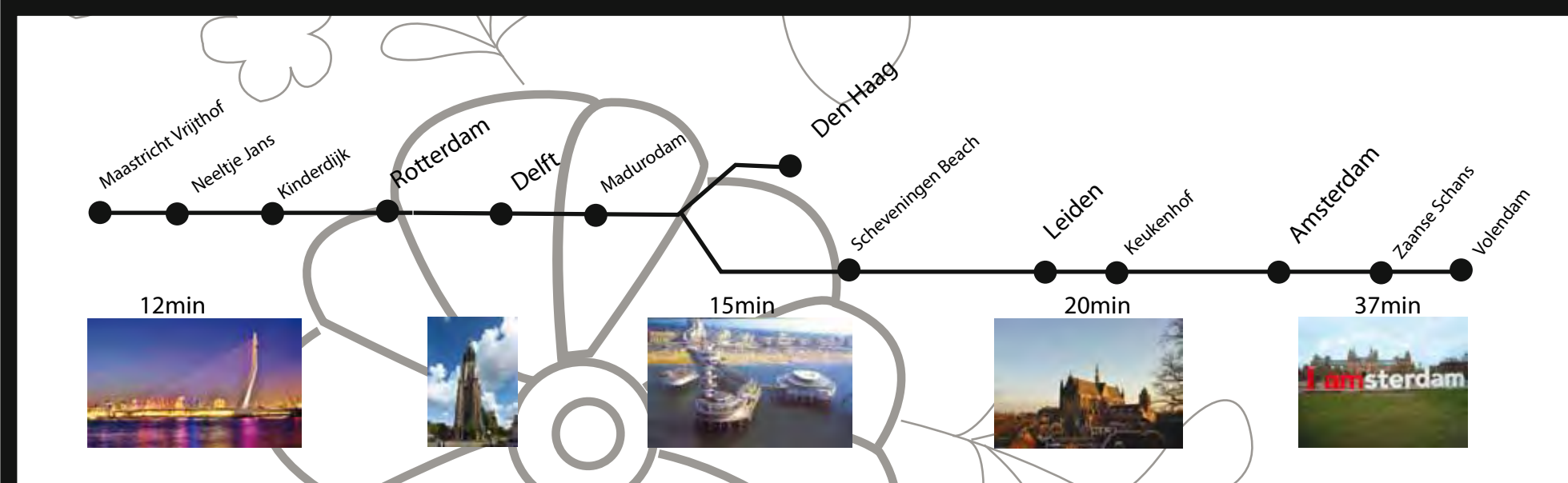
OLD FACILITIES ON T.U.'S CAMPUS BECOME NEW TOURIST AMENITIES.



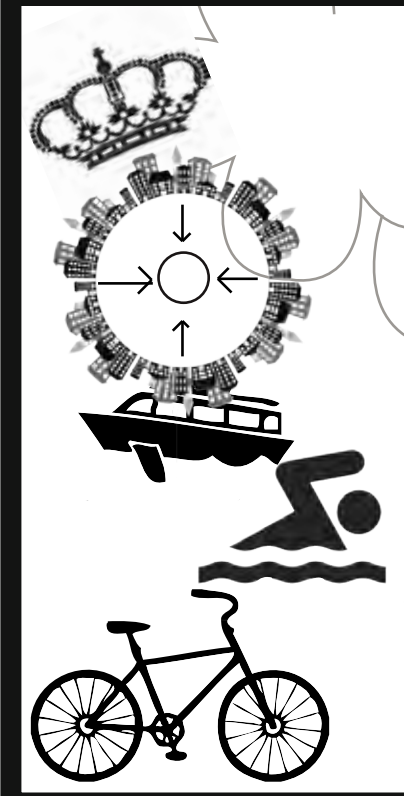
DELFT BECOMES THE MAIN TOURIST HUB OF THE NETHERLANDS AND DEVELOPS A NUMBER OF ATTRACTIONS TO MAKE IT A MORE POPULAR DESTINATION IN SOUTH HOLLAND.



EMPHASIS ON CENTRAL LOCATION OF DELFT AS A TOURIST HUB



EXISTING



FUTURE

Delft Blue Festival

When: Week after Noordoostpolder Tulip Festival
Where: Delft City Center
What: Delft Blue Festival is a week long annual event. Vendors will sell highly collectible Delft Blue pottery, both new and old.

MOJO FESTIVAL

When: Third week in July
Where: Old TU library
What: Mojo Festival will be an annual summer event with a mixture of different music genres. It will feature chart-topping musicians and will take place a week after Tomorrowland, one of Europe's largest music festivals.

Tourist Destination for the Netherlands



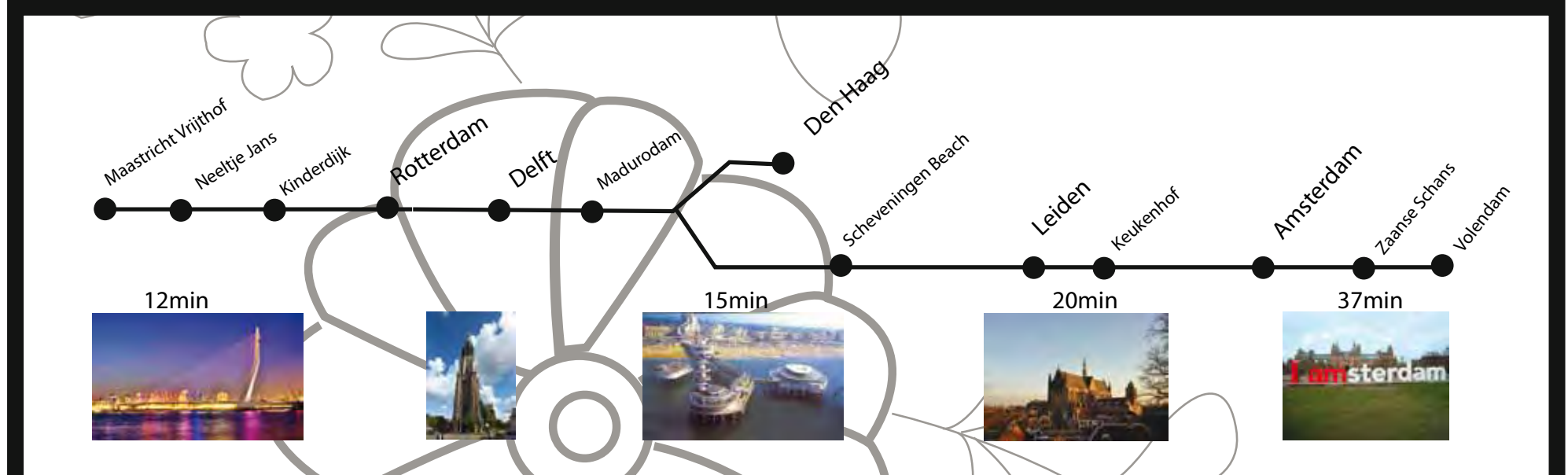
OLD FACILITIES ON T.U.'S CAMPUS BECOME NEW TOURIST AMENITIES.



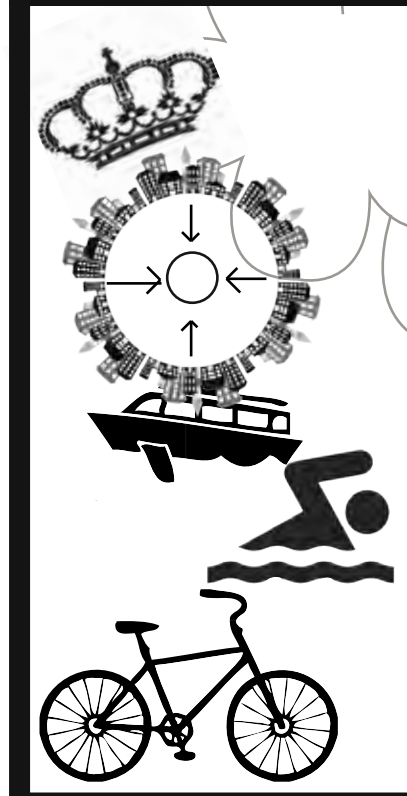
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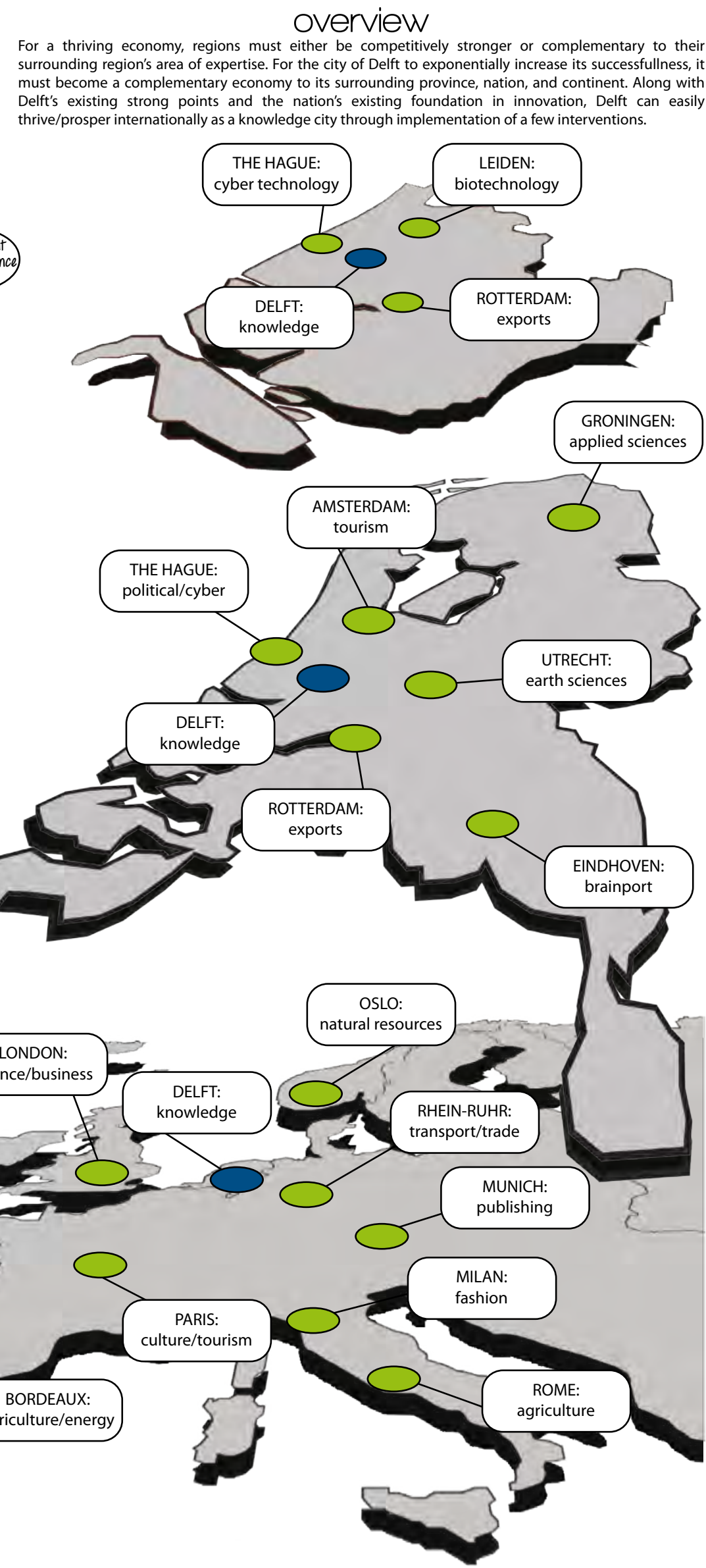
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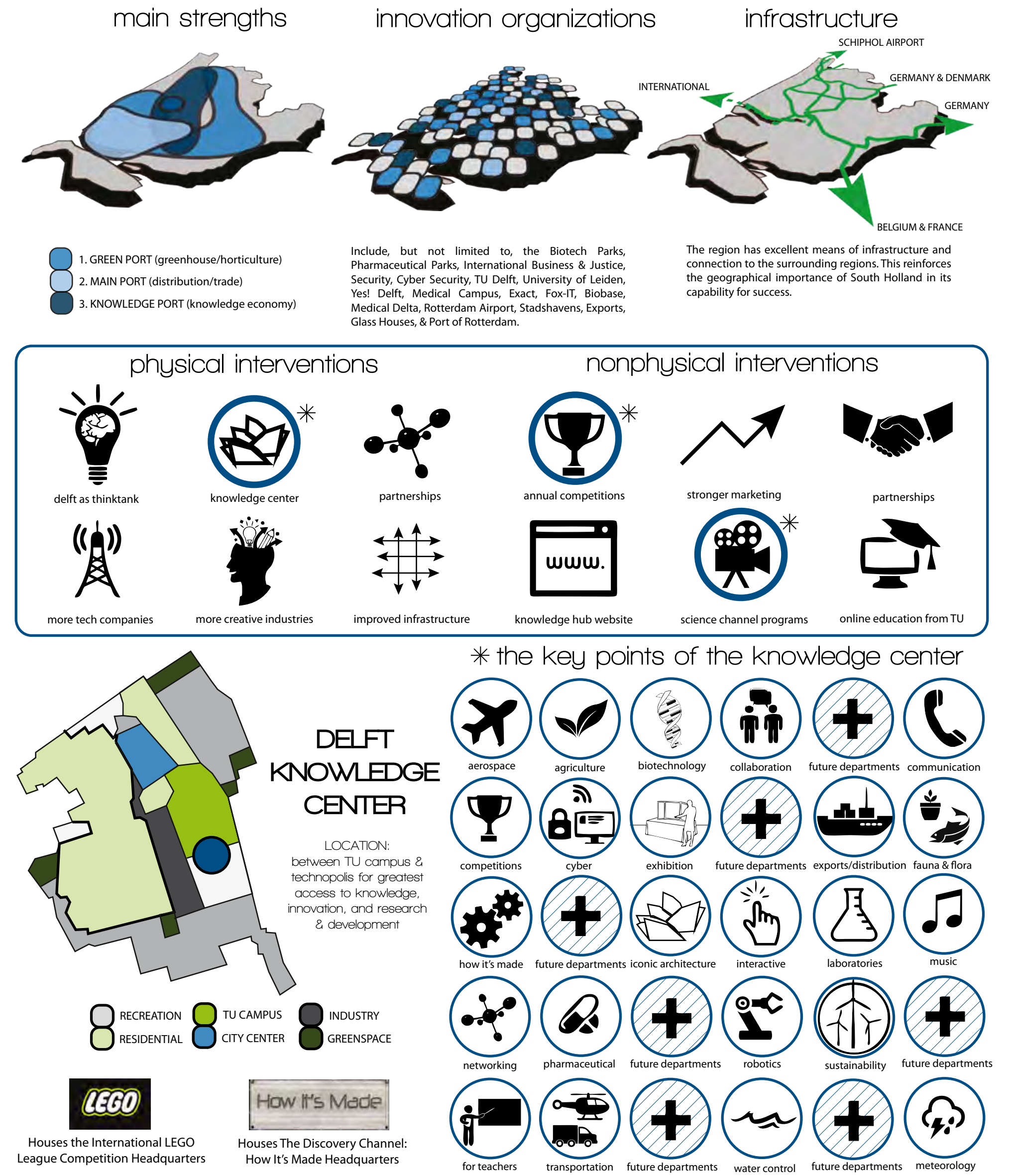
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REGIONOVATION



where delft is the catalyst for the knowledge region



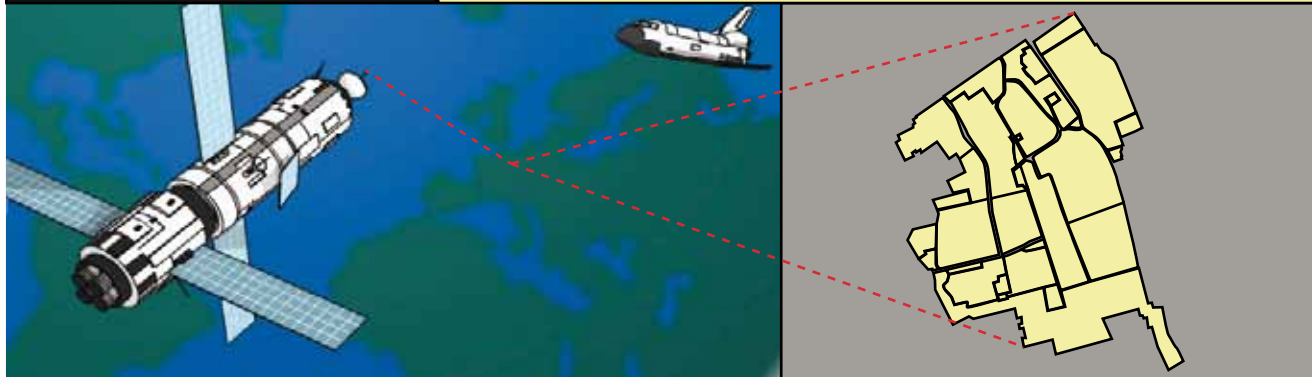
THE FUTURE OF DELFT LIES IN THE HANDS OF THE CITIZENS, THE STUDENTS OF TU DELFT, AND THE DIRECTION OF THE MUNICIPALITY.....

TWO FACED DELFT

THE INTERTWINED ATMOSPHERE OF HISTORY AND INNOVATION

DELFT, NL

A CITY RICH IN HISTORY TURNED TECHNOLOGY HUB.



A CITY DIVIDED

STUDENT



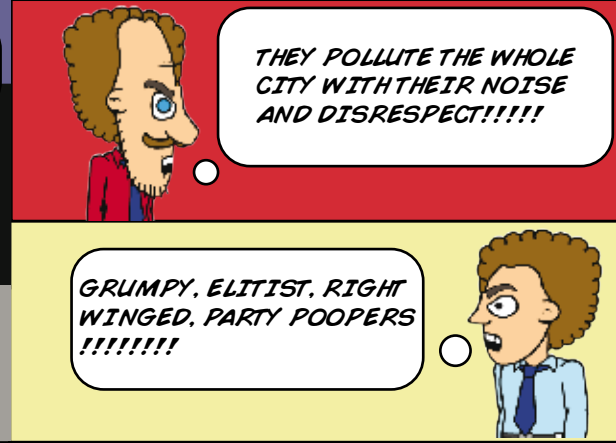
CITIZEN

GENERATIONAL CONFRONTATION



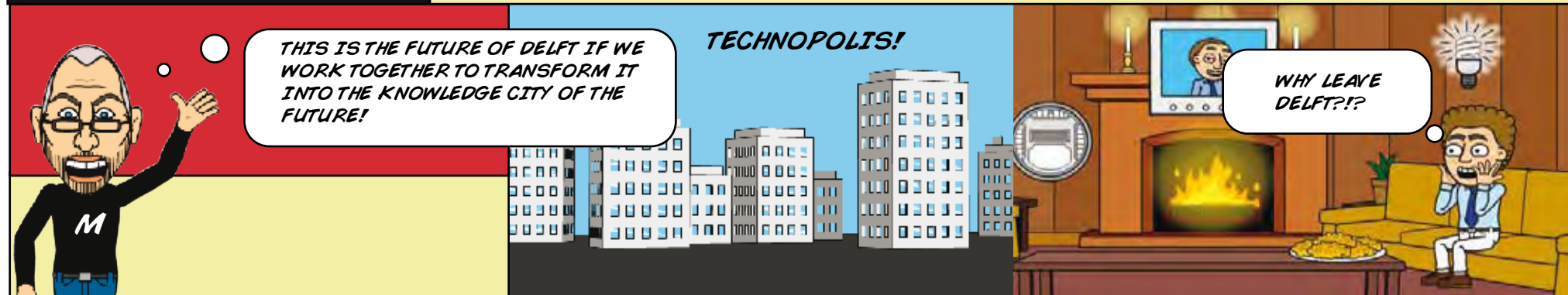
MUNICIPALITY

THE MUNICIPALITY AS A FACILITATOR TO RECONCILE GENERATIONAL DIFFERENCES BETWEEN THE STUDENTS AND CITIZENS.



THE SOLUTION

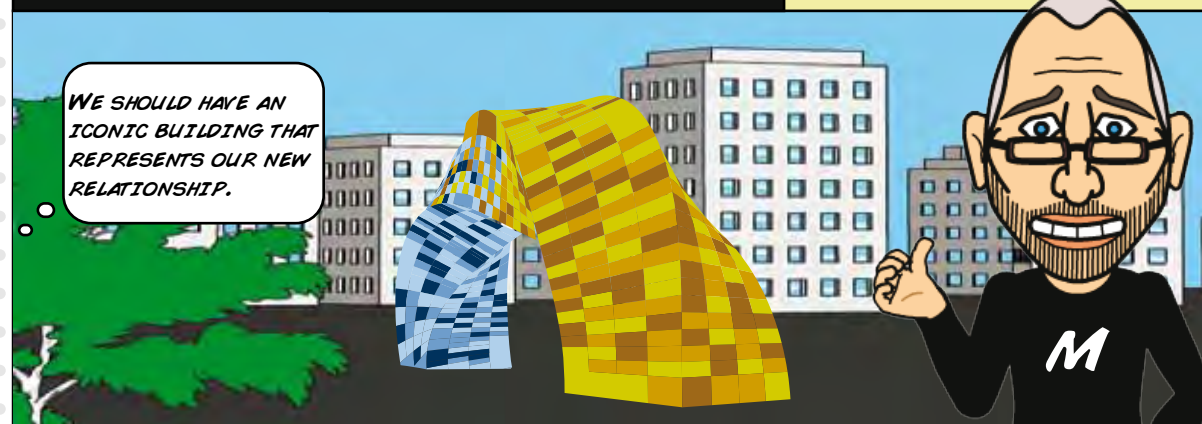
LET'S LIVE TOGETHER IN HARMONY AND CREATE A RELATIONSHIP THAT WILL MAKE DELFT THRIVE IN THE GLOBAL MARKETPLACE. LET'S CREATE A LEARNING/LIVING CITY. LET'S CREATE A CITY WITH DEEP ROOTS AS WELL AS A PROSPEROUS FUTURE!!!



THE RESULTS



THE ICON OF A FUTURE CITY



LIVING TOGETHER...SEPARATELY

STUDENTS AND RESIDENTS LIVE SEPARATE LIVES, BUT THEIR PATHS CROSS EVERY DAY. LIVING TOGETHER SEPARATELY AIMS TO DEFINE AND UTILIZE THIS RELATIONSHIP AND CHANGE THIS THREAT TO A DRIVING FORCE FOR DELFT'S ECONOMY.

80% CITIZENS
20% STUDENTS

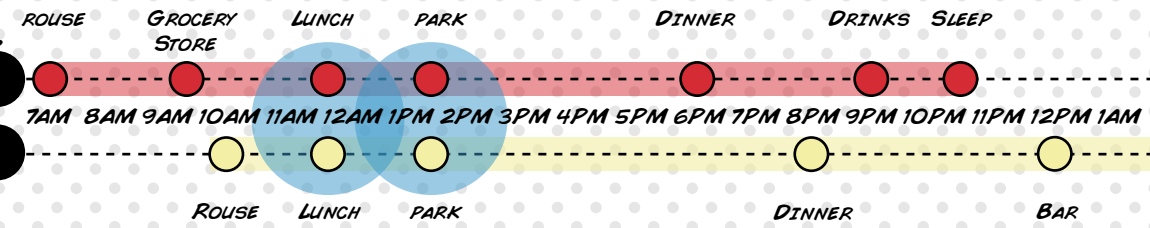


BY ADDRESSING THE AREA WHERE STUDENTS AND CITIZENS WILL COME INTO CONTACT THIS ALLOWS FOR PHYSICAL AND NON-PHYSICAL INTERVENTIONS TO APPEAL TO BOTH INTERESTS.

A DAY IN THE LIFE.....

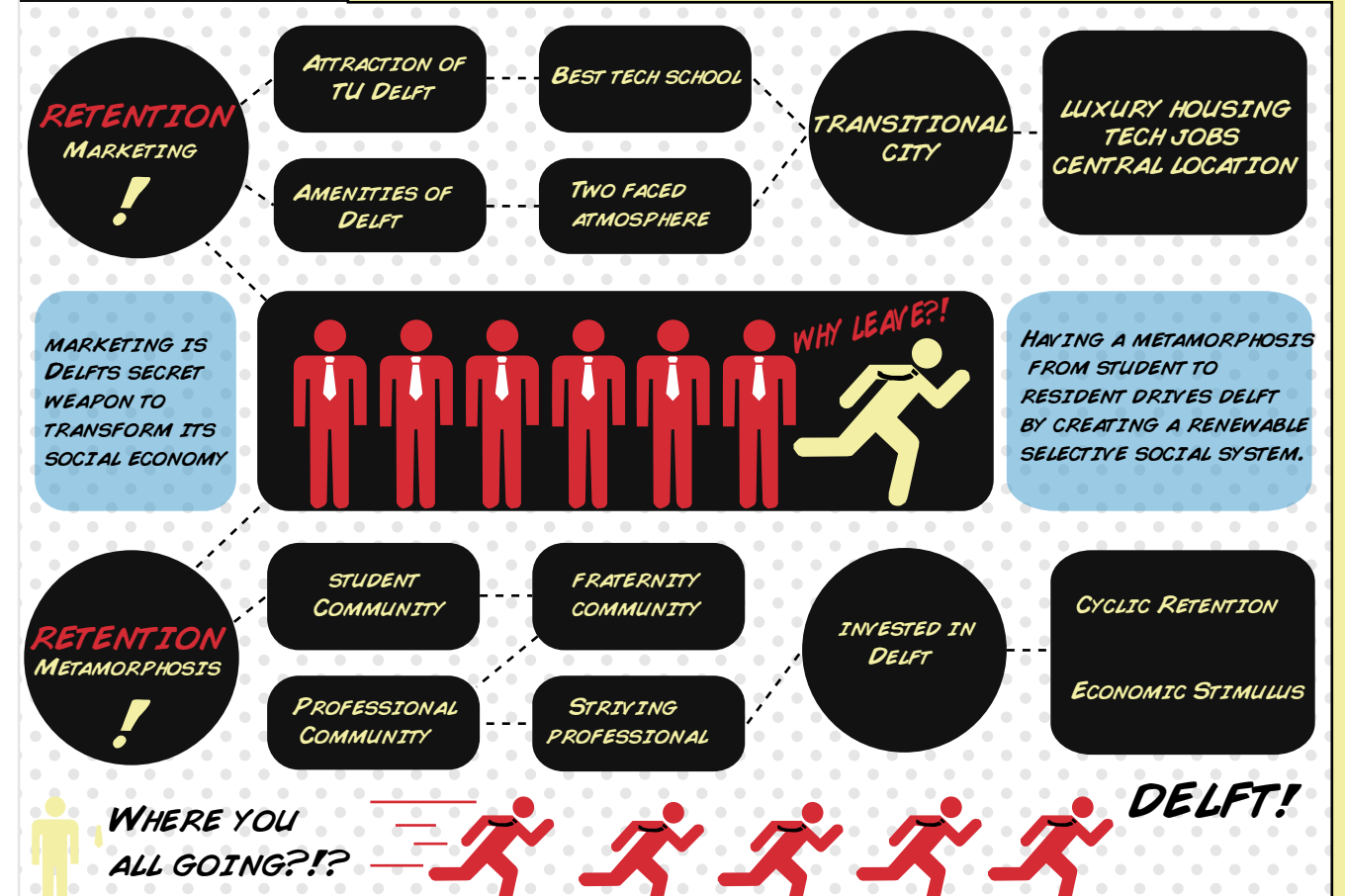
CITIZEN

STUDENT



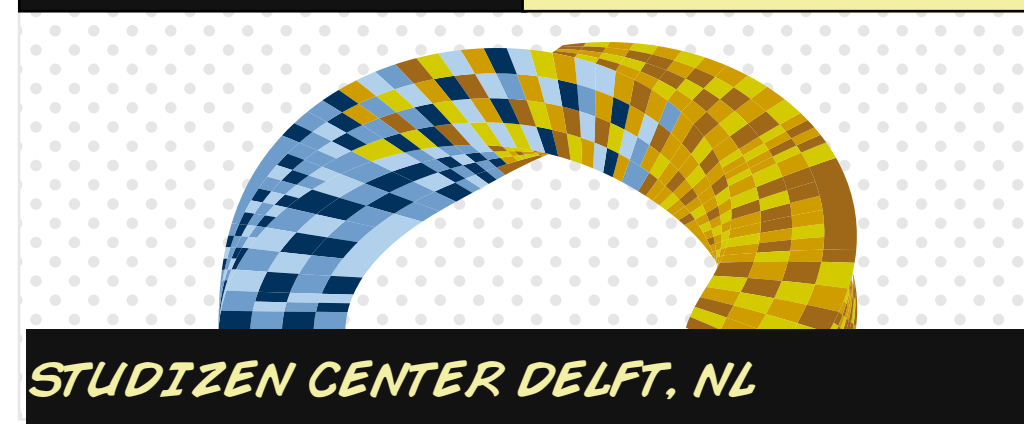
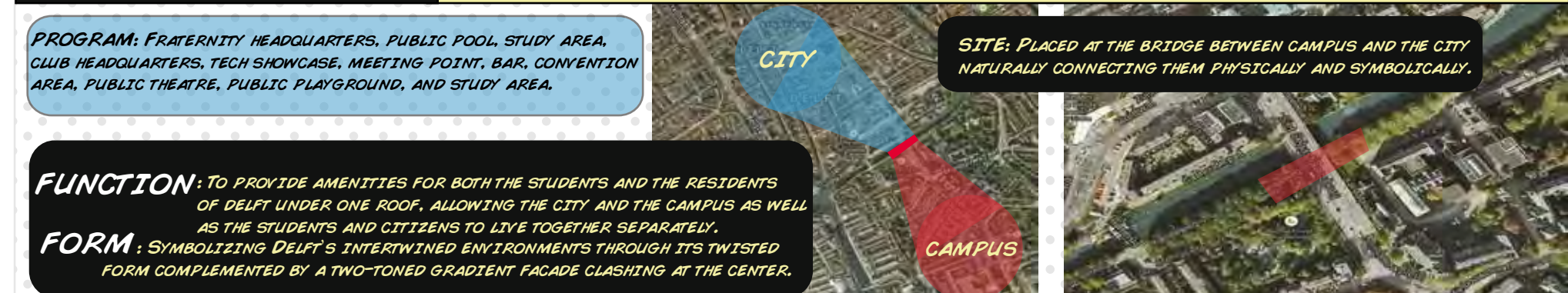
RETENTION

THE DRIVING GOAL OF THE TWO FACED SCENARIO IS TO CREATE A TRANSITION FROM STUDENT TO CITIZEN WHILE EMPHASIZING STAYING IN DELFT. SOCIETY BRIDGE.

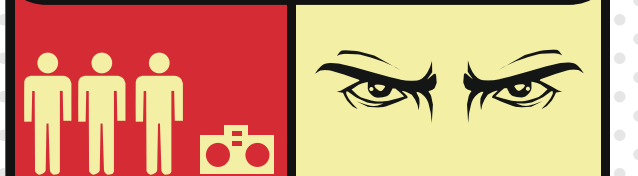


PHYSICAL PROPOSAL

THE PHYSICAL PROPOSAL REPRESENTS THE NEWLY DEFINED RELATIONSHIP OF THE STUDENT AND THE CITIZEN AS WELL AS EASES THE TRANSITION BETWEEN THE CAMPUS AND THE CITY CENTER. THE BUILDING WILL STAND AS A PHYSICAL EMBODIMENT FOR DELFT'S FUTURE.



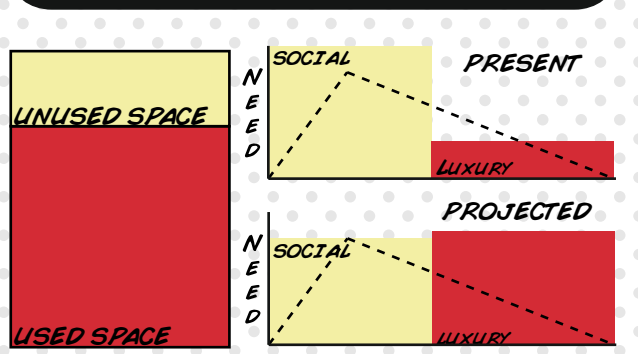
FRATERNITIES



NOISE: FRATERNITIES SHOULD OFFER A SERVICE TO INSULATE NEIGHBORING CITIZENS' HOUSES FOR FREE AND INFORM THEM OF ANY GATHERINGS.

LIVING TOGETHER... FRATERNITIES SHOULD MANDATE THEIR MEMBERS TO SERVE THE CITIZENS THROUGH COMMUNITY SERVICE BY HELPING THE ELDERLY AND CITIZENS IN NEED. THIS GIVES THE CITIZENS A SENSE OF RESPECT TOWARDS STUDENTS.

MENDING THE HOUSING GAP



MANDATING THAT THE EMPTY SPACE CURRENTLY IN DELFT BE CONVERTED INTO LUXURY HOUSING ACTS TO ATTRACT TECH. WORKERS TO DELFT BY CREATING SELECTIVE A HIGH QUALITY OF LIFE.

THE TWO-FACED SCENARIO IS A CRITICAL LOOK AT THE CURRENT SOCIAL CLIMATE IN DELFT AND THE PLAUSIBLE FUTURES THAT COULD RESULT OUT OF UTILIZING THIS SOCIAL ENVIRONMENT AS A DRIVING FORCE FOR THE KNOWLEDGE CITY.

DELFTUNIVERCITY

DELFT UNIVERSITY OF TECHNOLOGY OPPORTUNITY ANALYSIS OF CURRENT STUDENTS AND AMENITIES.

STUDENT POPULATION

TOTAL: 19,500
 ● UNDERGRADUATE: 10,900
 ● GRADUATE: 6,300
 ● DOCTORAL: 2,300

OVER HALF OF THE STUDENT POPULATION IS IN A STUDENT SOCIETY

STUDENT SOCIETIES*

TOTAL: 74
 ● SPORT STUDENT SOCIETIES - 34
 ● PROFESSIONAL STUDENT SOCIETIES - 22
 ● SOCIAL STUDENT SOCIETIES - 18

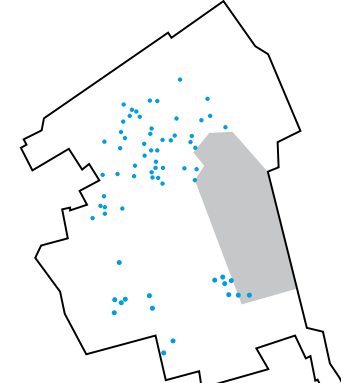
DEPARTMENTS

EEMS AE ARCH CEG
 AS TPM IDE GME

TU DELFT IS MADE UP OF 8 DEPARTMENTS. EACH OF WHICH HAVE SEPARATE FACILITIES AND STUDENT SOCIETIES. STUDENTS ARE ISOLATED TO THEIR DESIGNATED DEPARTMENT AS EARLY AS WELCOME WEEK. EACH STUDENT ORGANIZATION HAS ITS OWN LOCATION FOR EVENTS AS WELL. THIS SEVERELY LIMITS INTERACTION AND COLLABORATION BETWEEN FACULTIES AND ULTIMATELY THE UNIVERSITY'S SENSE OF COMMUNITY.

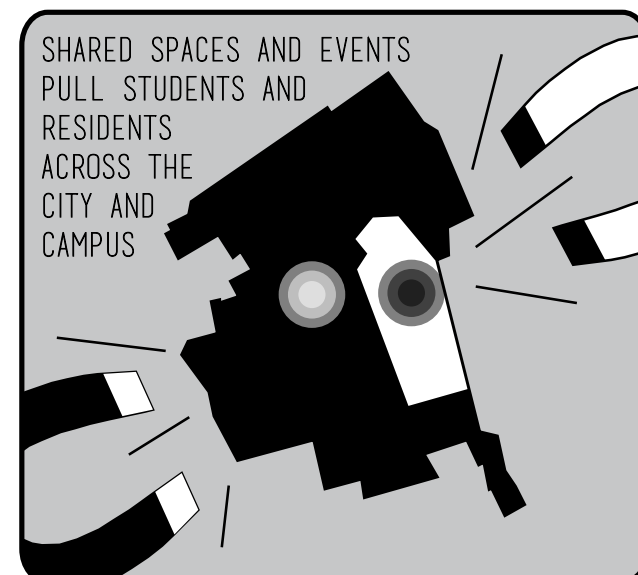
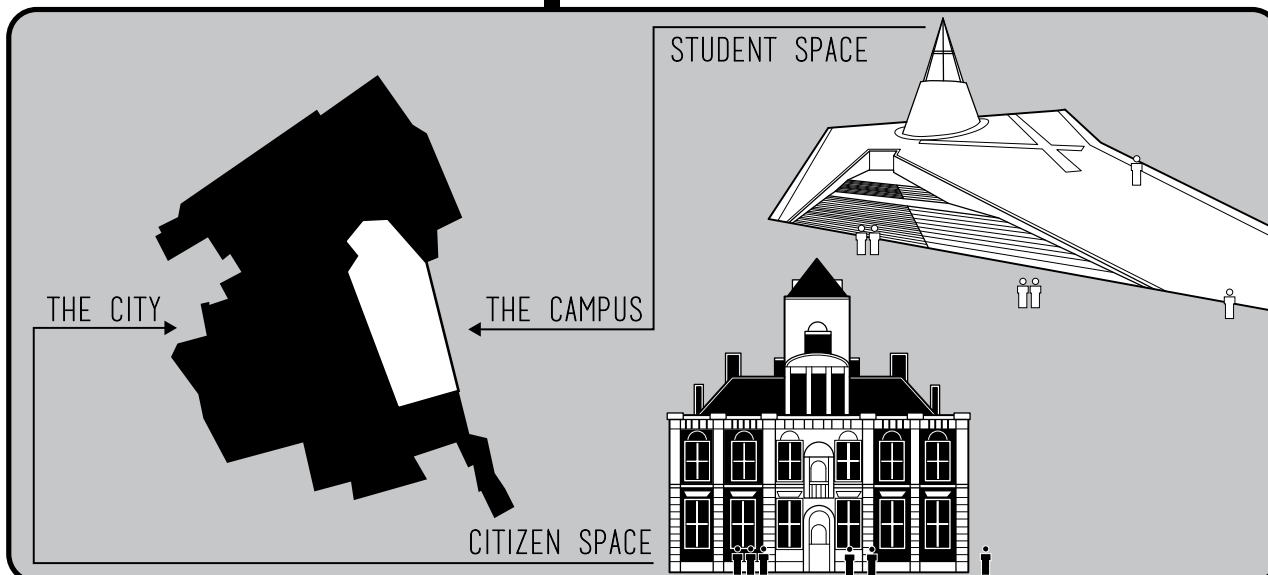
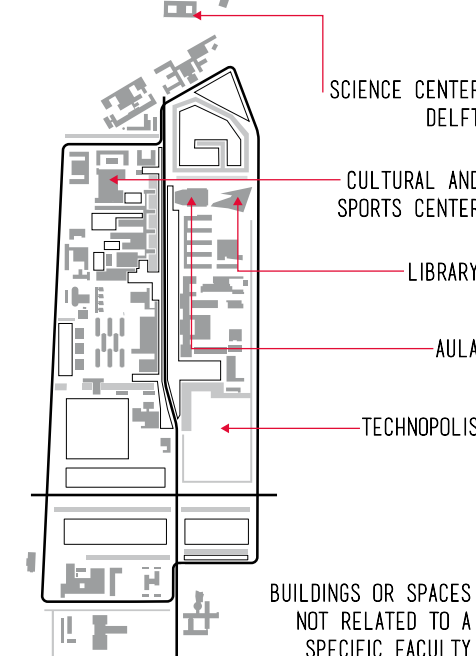
*TU DELFT HAS THE MOST STUDENT SOCIETIES OF ANY UNIVERSITY IN THE NETHERLANDS

STUDENT HOUSING



HOUSING IS LARGELY DECENTRALIZED AND THE MAJORITY OF STUDENTS LIVE OFF CAMPUS IN RESIDENTIAL AREAS. APART FROM INTERNATIONAL STUDENTS, WHO RECEIVE ASSISTANCE, TU STUDENTS ARE RESPONSIBLE FOR FINDING THEIR OWN ACCOMMODATION. THIS LIMITS THE STUDENT COMMUNITY.

CAMPUS MAP

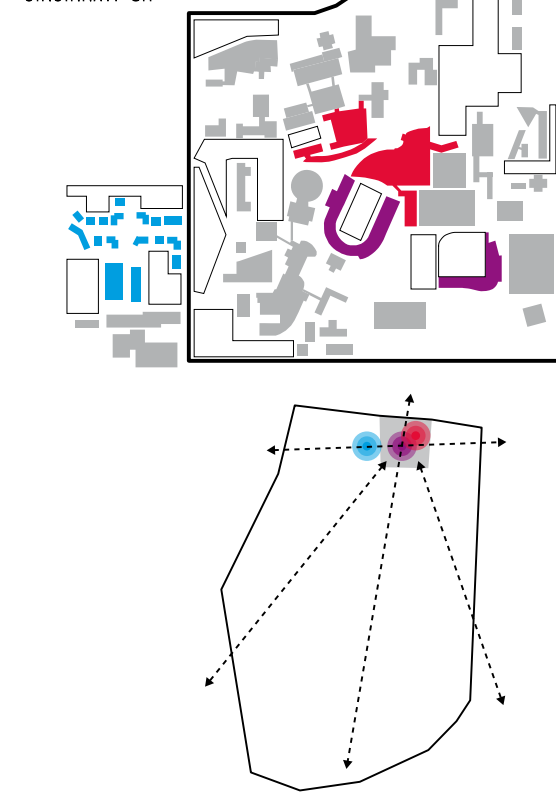


CAMPUS RELATIONSHIP PRECEDENTS SOCIAL AND SPATIAL INTERACTIONS BETWEEN EXISTING CAMPUSES AND CITIES.

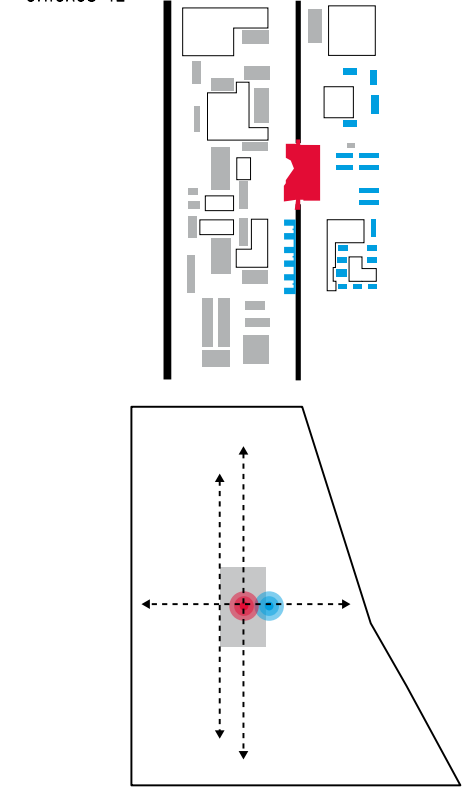
UNIVERSITY OF KENTUCKY LEXINGTON KY



UNIVERSITY OF CINCINNATI CINCINNATI OH



ILLINOIS INSTITUTE OF TECHNOLOGY CHICAGO IL

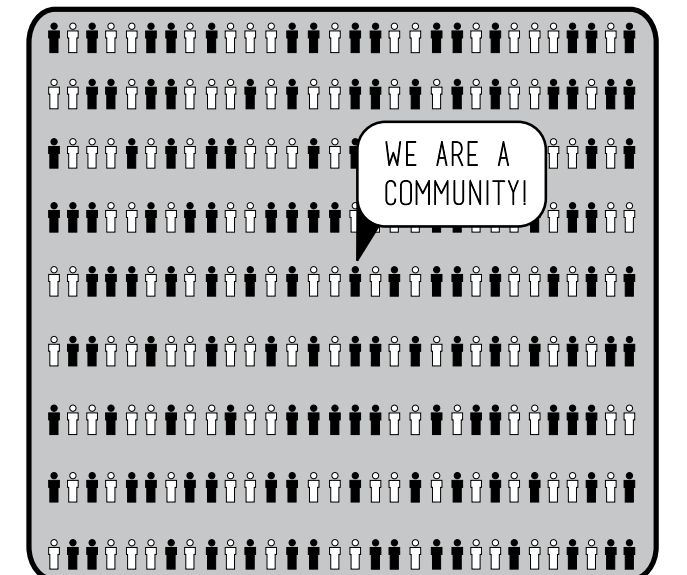
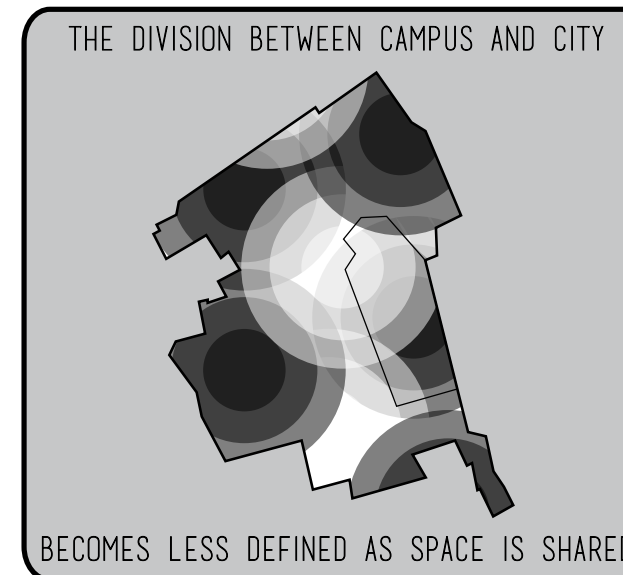
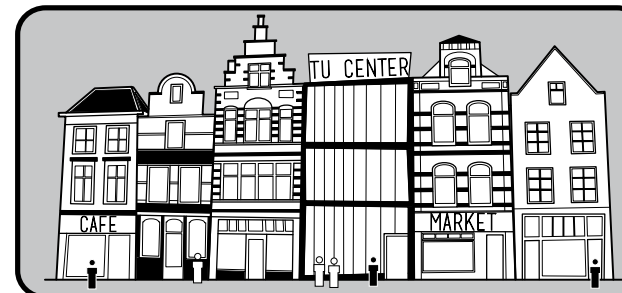
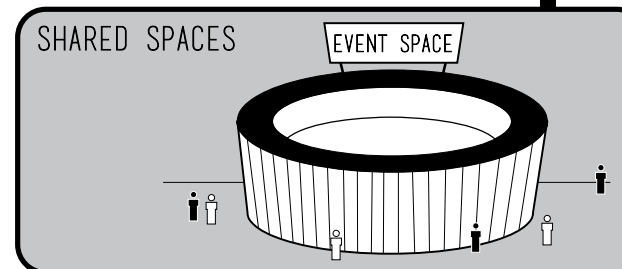
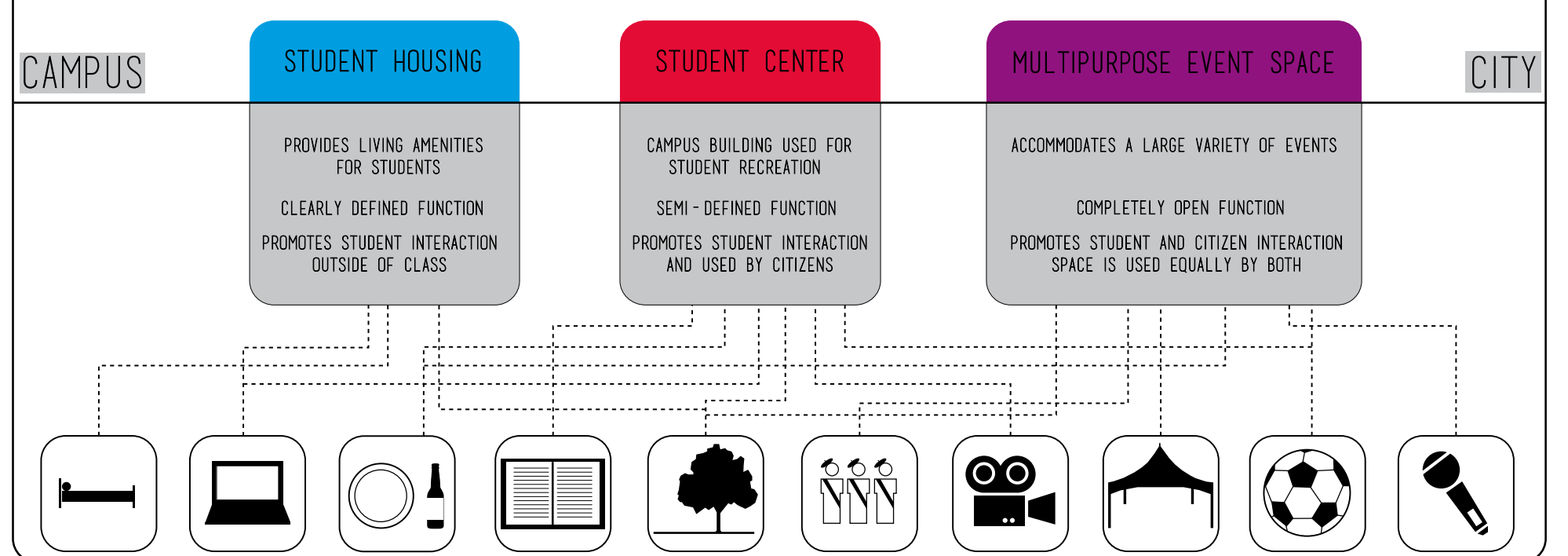


KEY
 ● STUDENT HOUSING
 ● STUDENT CENTER
 ● MULTIPURPOSE EVENT SPACE

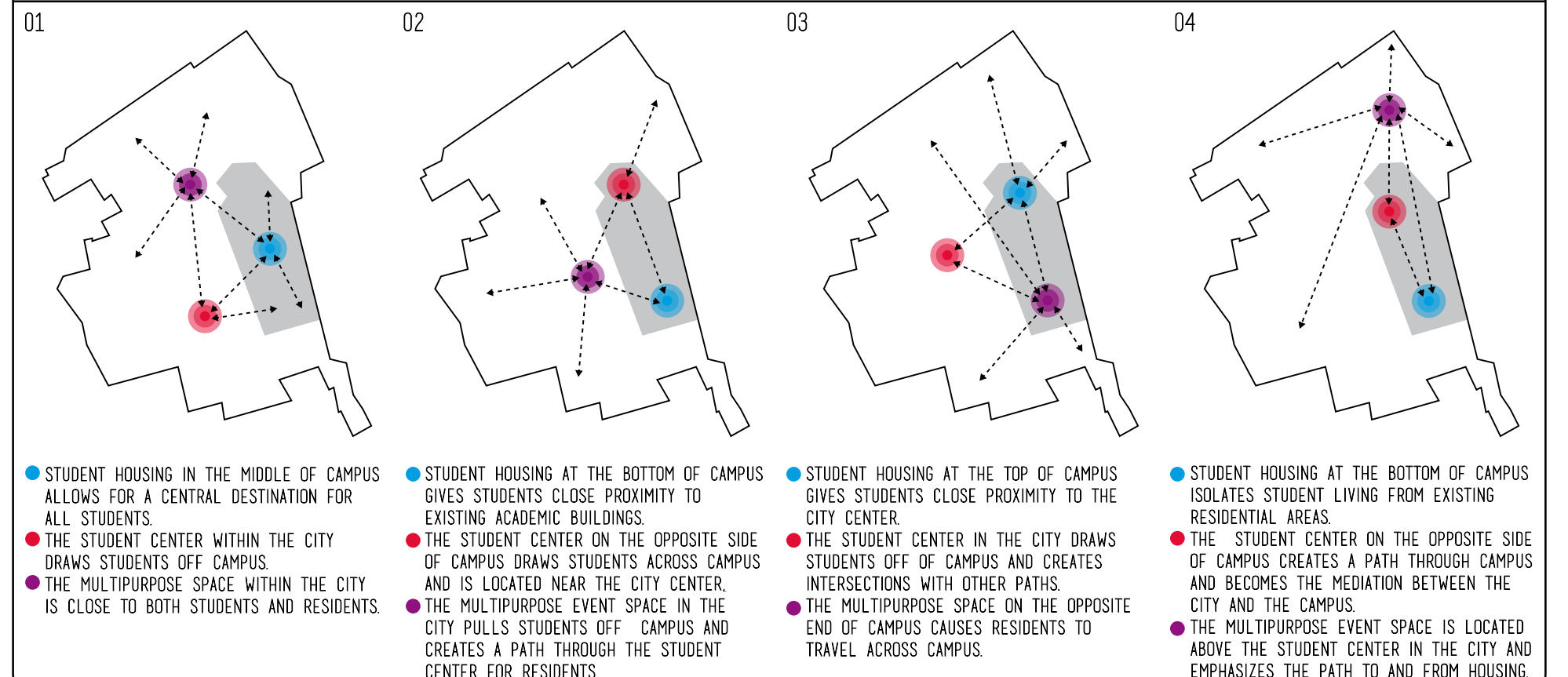
CAMPUS AND CITY HAVE A COLLABORATIVE IDENTITY THROUGH SHARED USE OF SPACES.

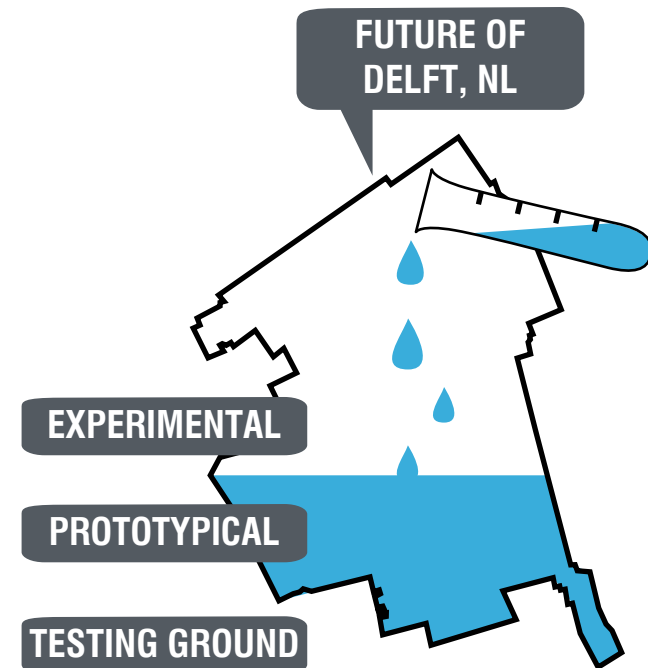
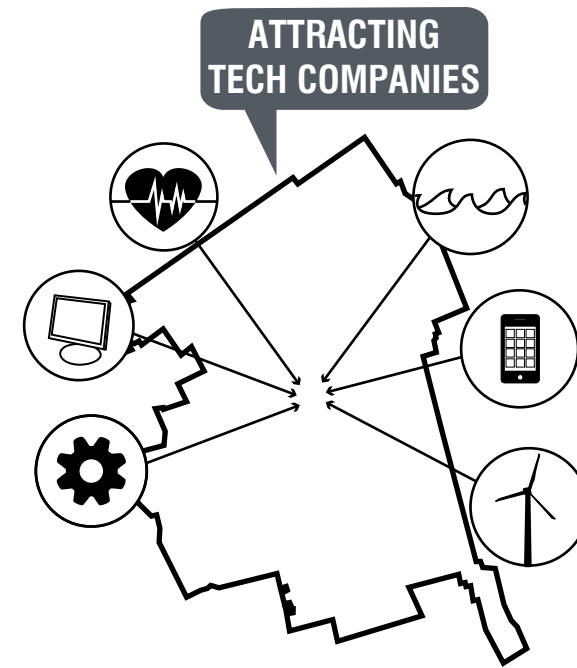
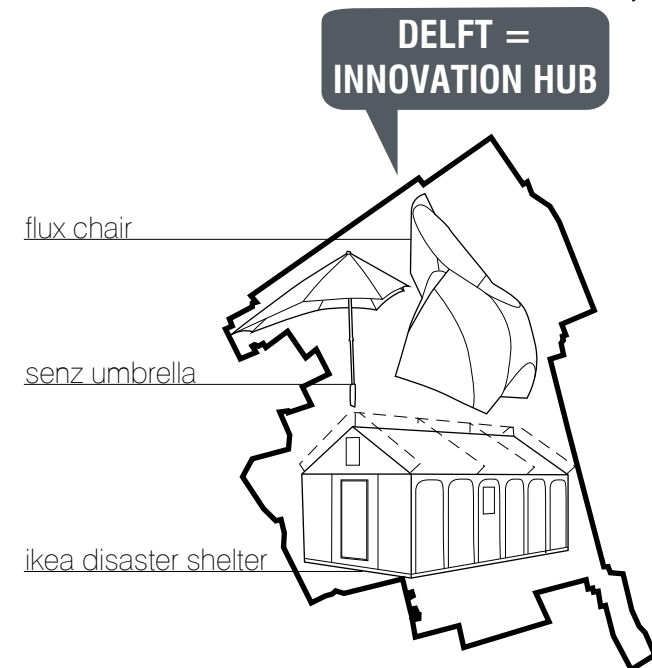
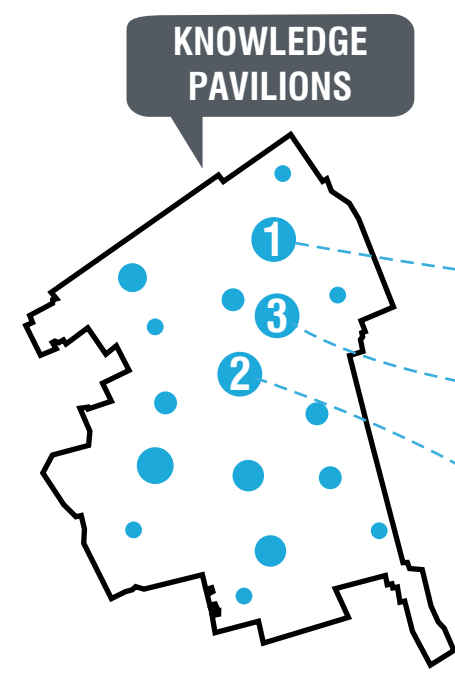
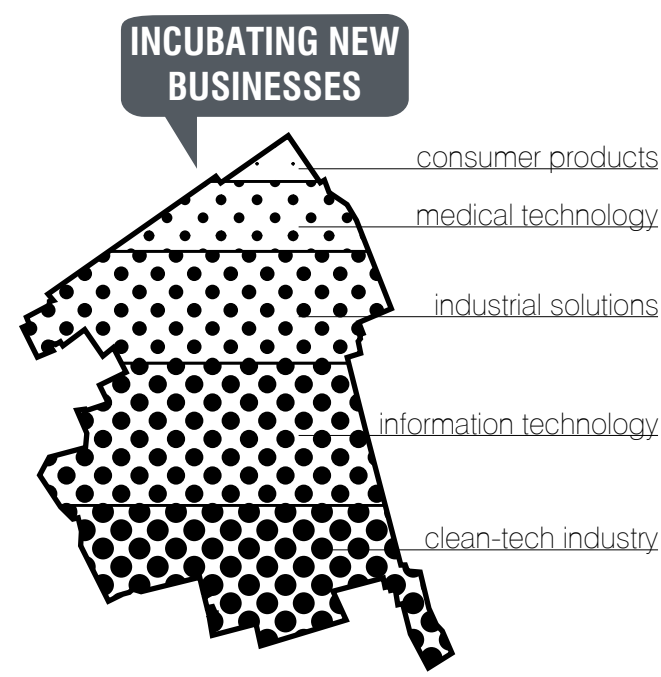
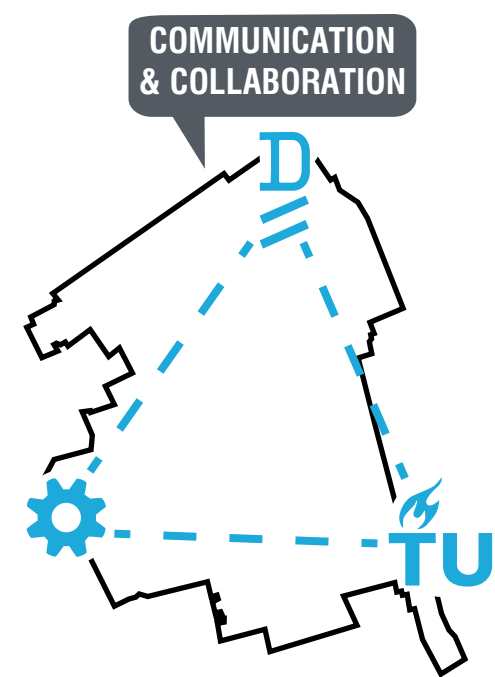
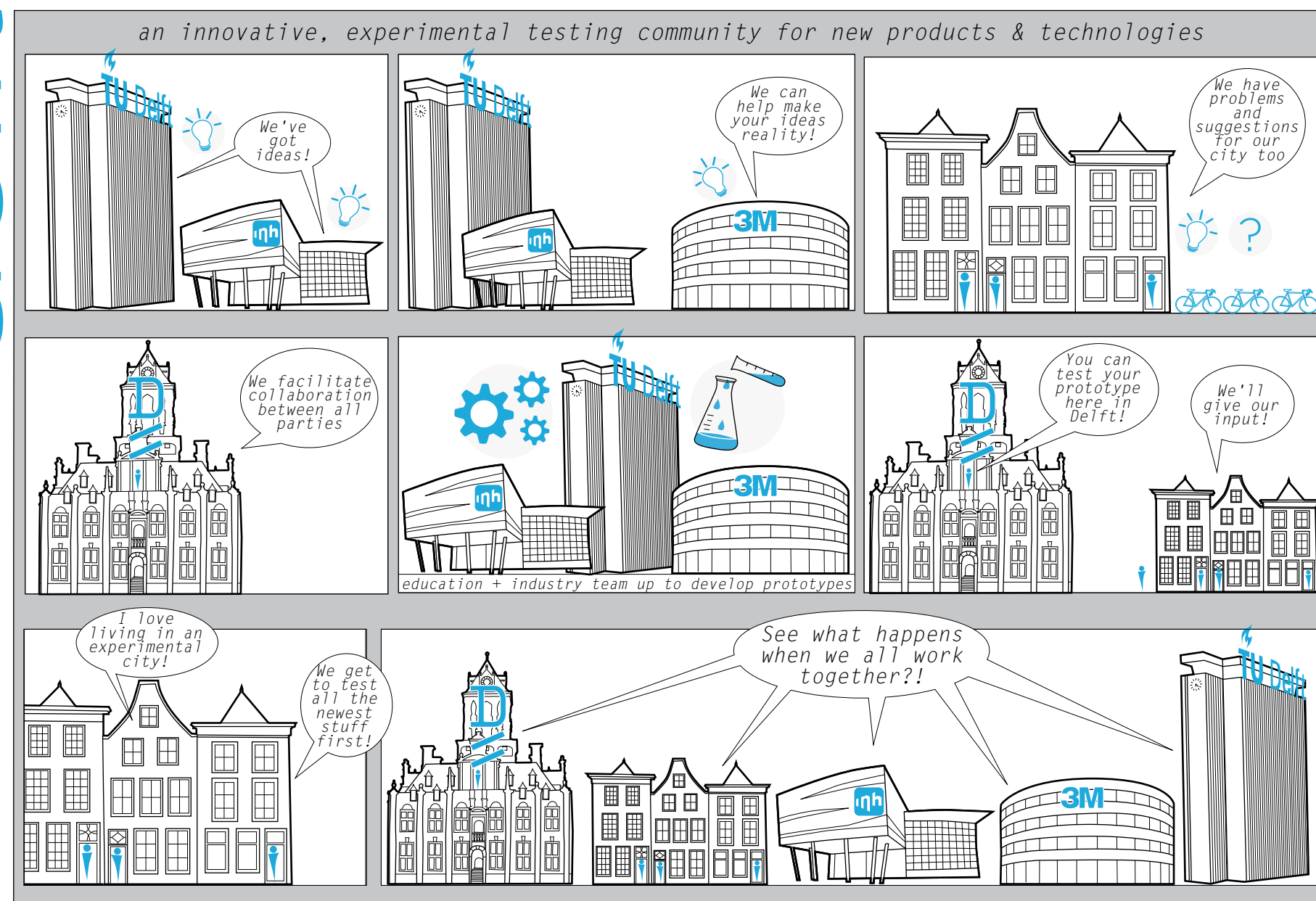
TRANSITION PROGRAM

SPACES THAT ALLOW FOR A VARIETY OF EVENTS USED BY BOTH STUDENTS AND CITIZENS.



LOCATION RELATIONSHIPS STRATEGIC PLACEMENT THAT INFLUENCES INTERACTION.





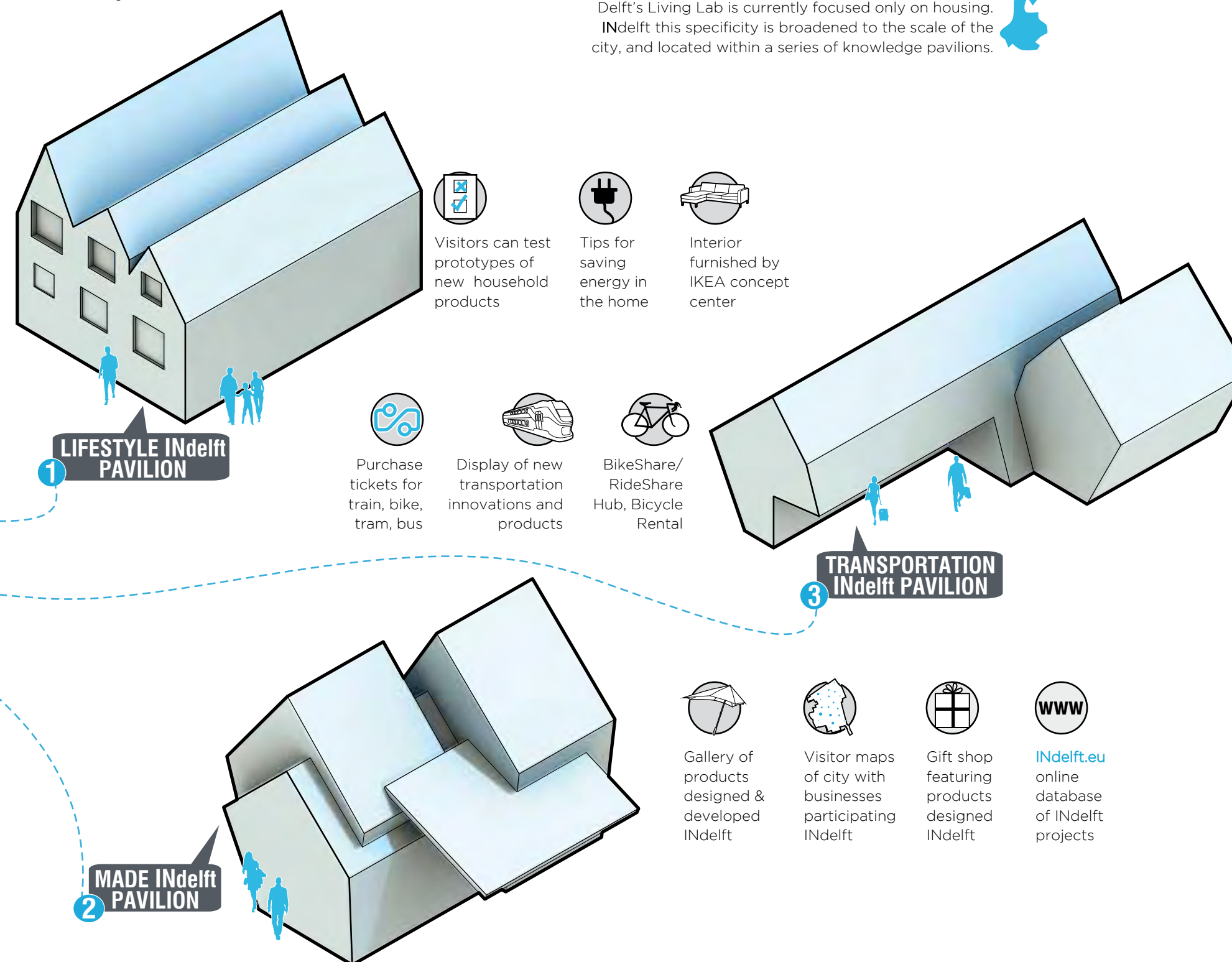
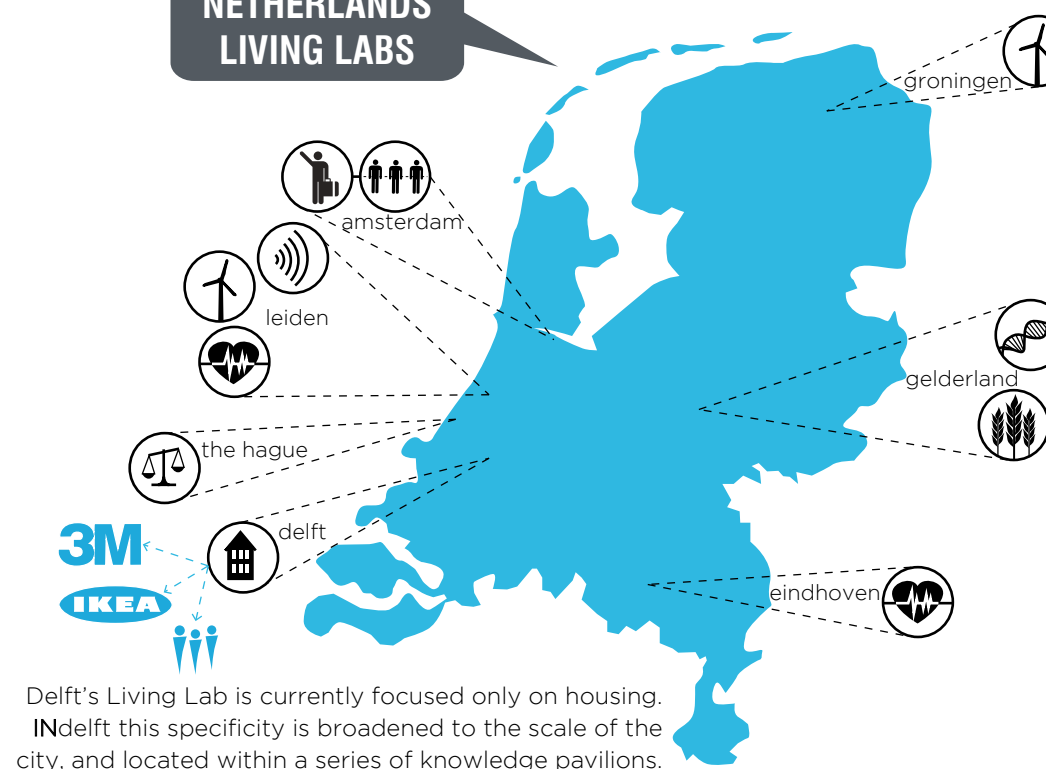
LIVING LAB:

• "an experiential environment in which users are immersed in a creative social space for designing and experiencing their own future."

KNOWLEDGE PAVILIONS:

- generate a symbiotic intelligence used to stimulate the development of the city.
- provide a space for knowledge sharing and mass collaboration
- architectural icons that establish an identity for the knowledge city.

NETHERLANDS LIVING LABS

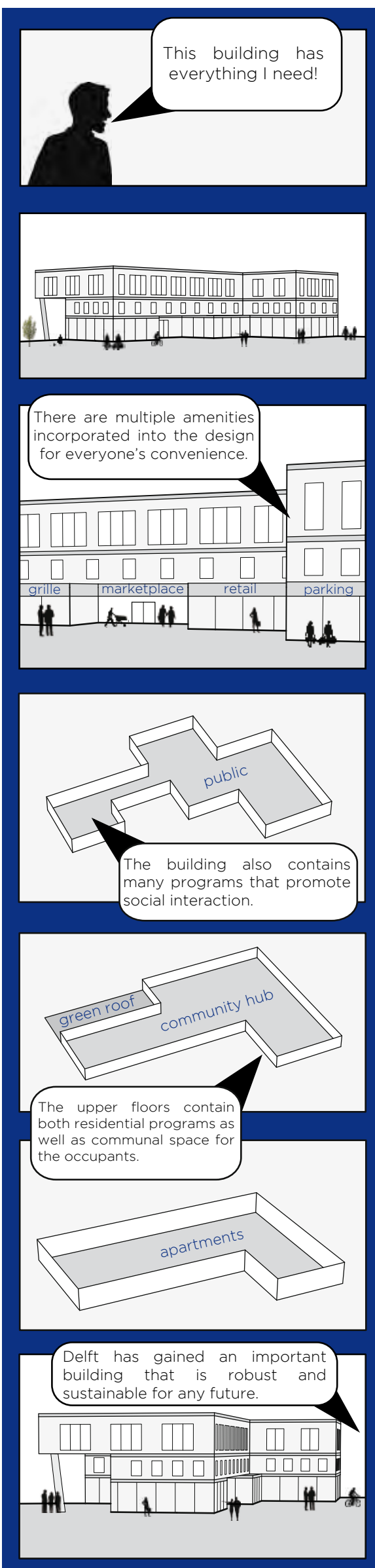


MADE **INdelft**

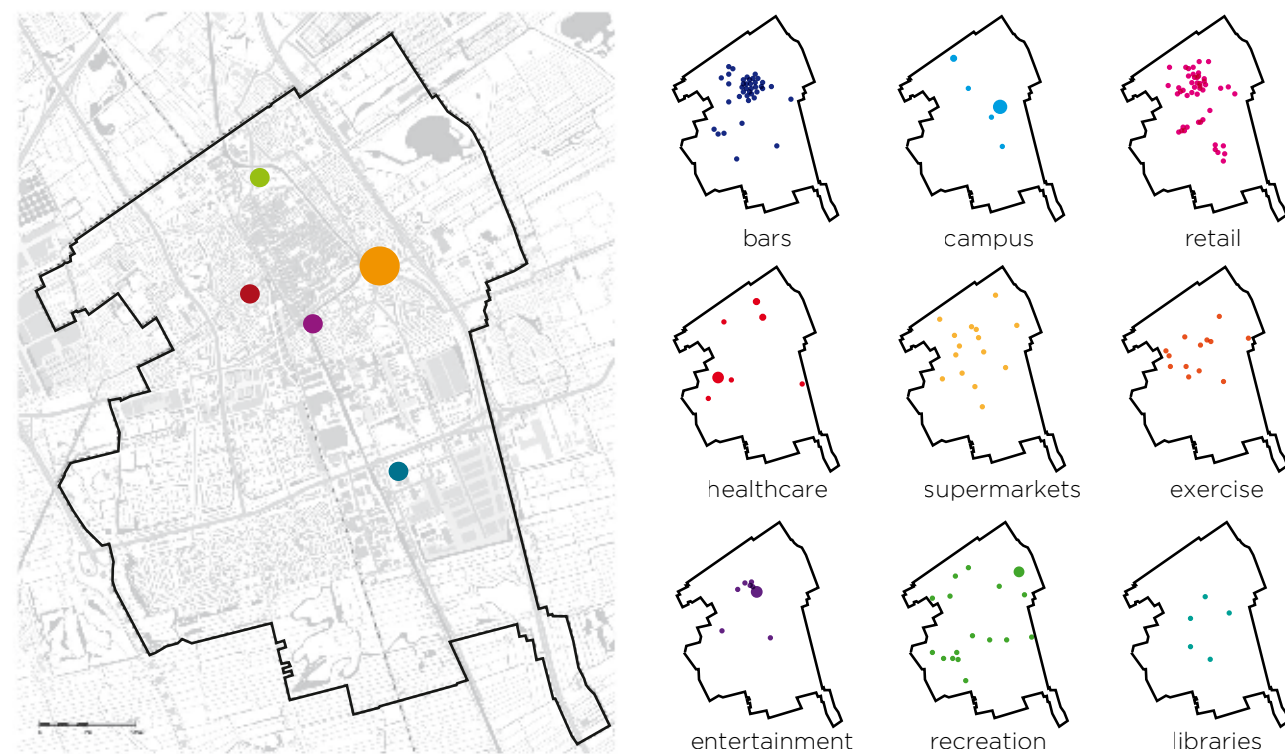
INdelft is a collaborative program that provides incentives for participation in the large-scale Living Lab of the city. Businesses, institutions, social housing programs, schools, restaurants, and individuals can all become certified members of the program. Products designed and developed INdelft will be stamped with an identifying logo, to spread the reputation of this innovative city around the globe. This experimental environment will be highly attractive to international businesses and tech companies looking for the opportunity to test their prototypes in real-life scenarios.

INnovative, **IN**ventive, **IN**telligent, **IN**spired, **IN**clusive, **IN**cubator

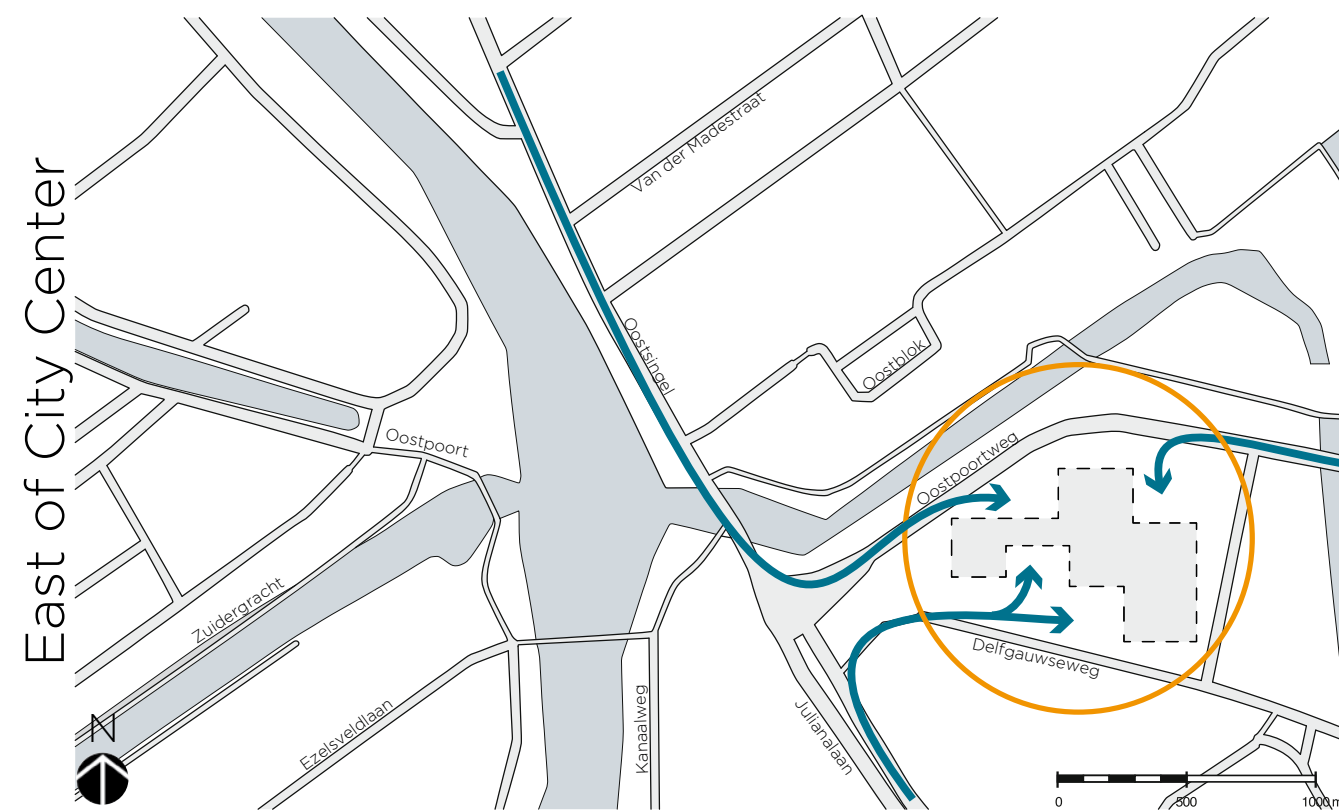
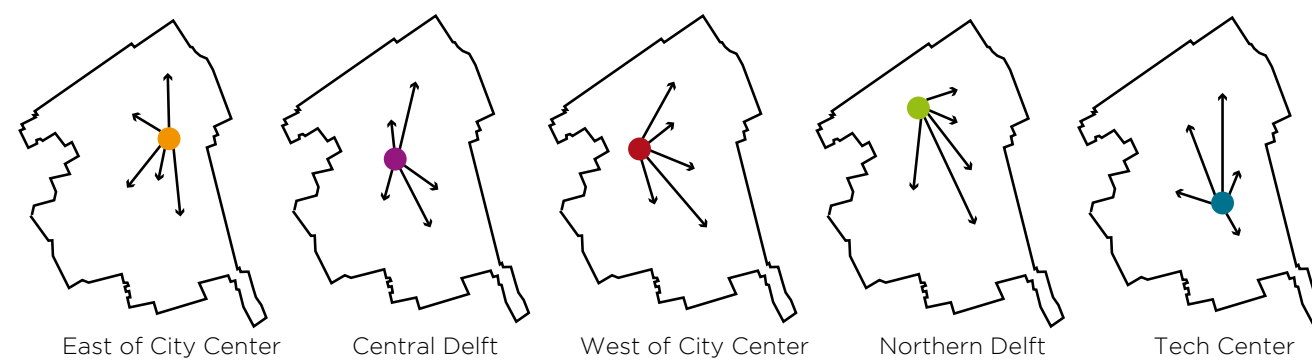
HYBRID DWELLING



EXISTING AMENITIES



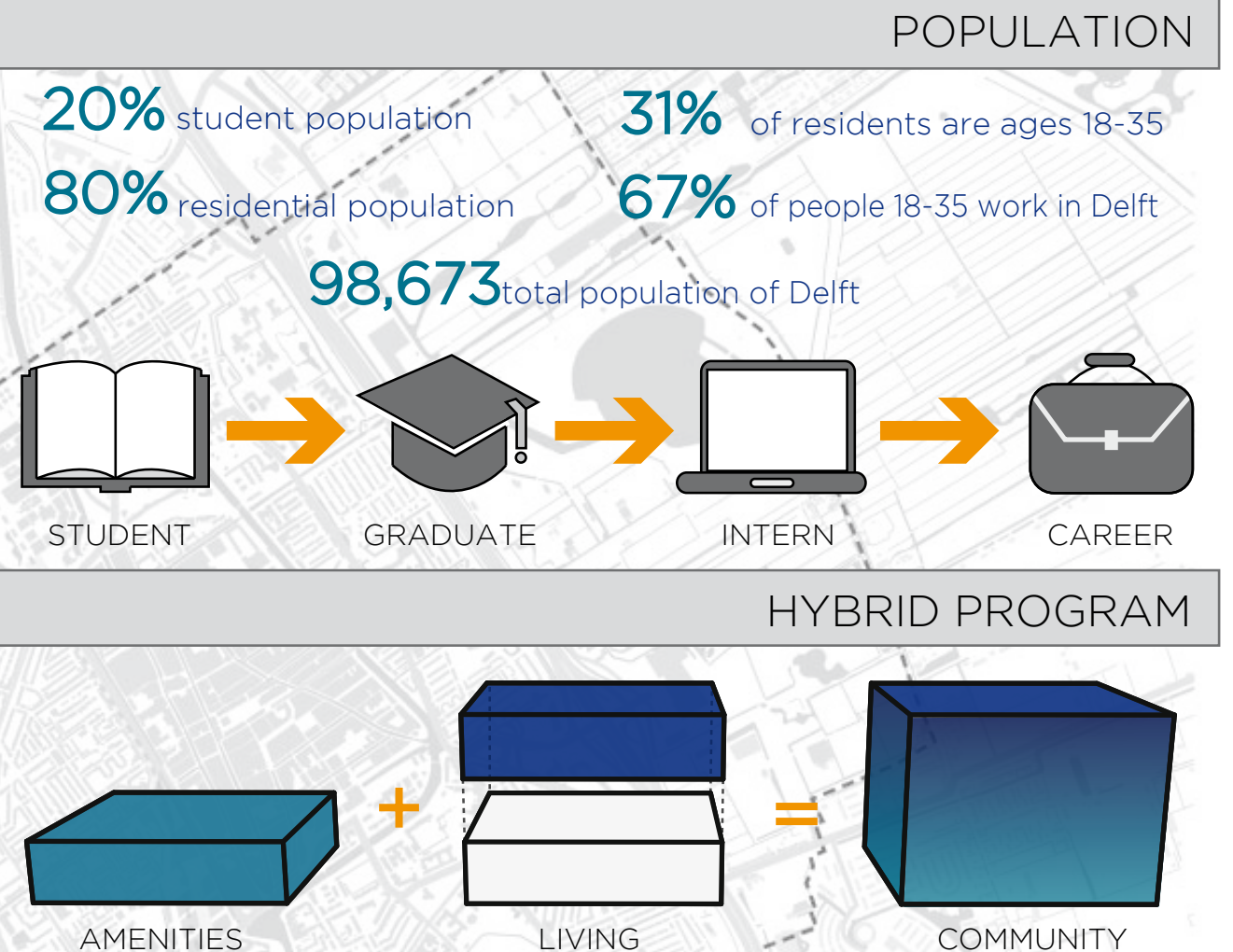
PLAUSIBLE LOCATIONS



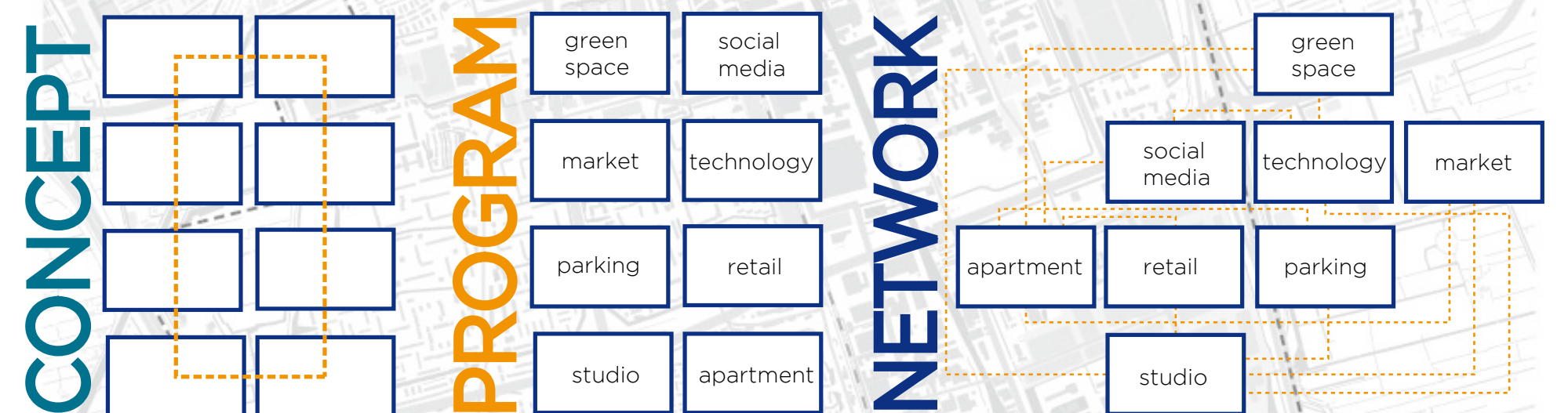
The site is an optimal location for the 18-35 demographic. It is centrally located in Delft, making it equidistant from all the offered amenities. It is close to campus for the students. It borders the eastern edge of the city center for entertainment and business. It is also well connected to all of the available transportation options.

combining various programs into Delft housing

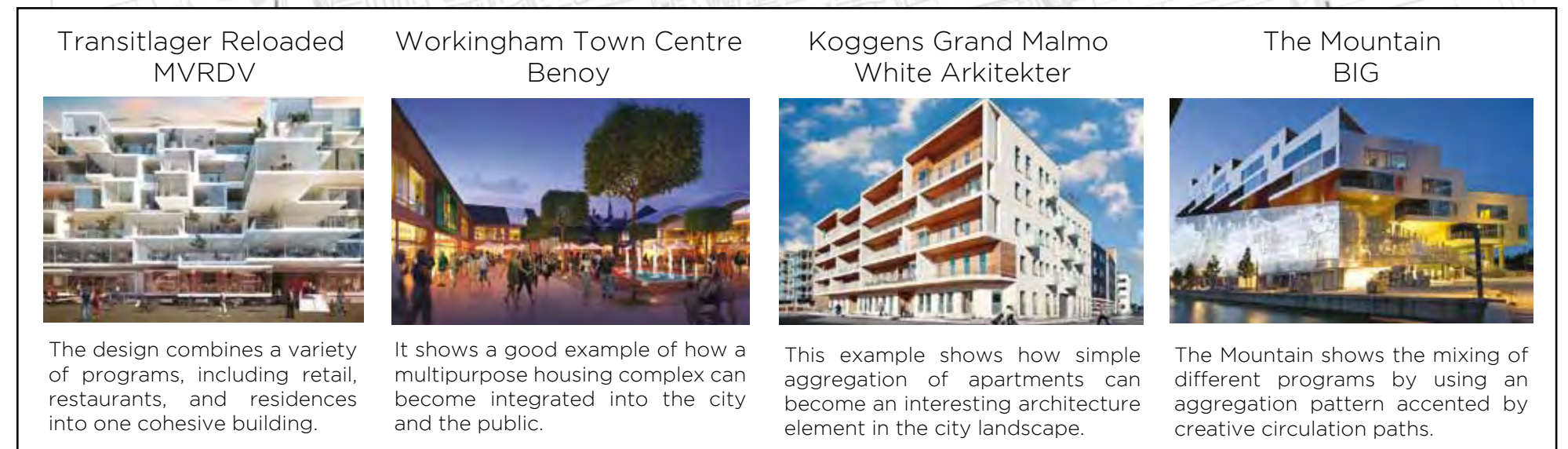
The housing complex is meant for Delft students and residents between the ages of 18 to 35. This design blends the living habits of all ages, incorporating various programs into the building and creating different levels of interaction. Such programs include a marketplace, retail stores, and social/communal areas. Because this age range varies in needs and wants, these programs are flexible in adapting to all ages and all possible scenarios. One possibility is to make a variety of different size rooms. These rooms are arranged in a way that will encourage interaction between residents without disruption of their daily lives. The hybrid dwelling must become a combination of necessity, amenity, and community.



FLEXIBLE ARRANGEMENT



EXAMPLES OF HYBRID DWELLINGS



DELFT SCENARIOS 01- KNOWLEDGE CITY

almere, antwerp, berlin, brussels, delft, eindhoven, the hague, hilversum, leiden, lelystad, rotterdam, utrecht

APRIL MAY JUNE JULY 2013

biking, designing, discussing, drafting, eating, planning, printing, sketching, strategizing, walking

